

### Mermaid Marine Australia Ltd 2013 - Full Year Results Presentation

August 2013



We live our values: People – Customers – Team

www.mma.com.au

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# 2013 Highlights



### **Continued strong growth**

Financial	<ul> <li>Revenue \$449.5 million, \$18.2%</li> <li>Pre-tax profit \$83.8 million, \$17.0%</li> <li>Net profit after tax \$60.3 million, \$18.2%</li> <li>Earnings per share of 26.9c, \$15.0%</li> <li>Final Dividend 7.0c per share; full year 12.5c per share \$13.6%</li> <li>Operating Cashflow \$70.8 million, \$11.1%</li> <li>Cash at bank \$58.8 million</li> <li>Strong Balance Sheet – Gearing (Net Debt/Equity) 30%</li> </ul>
Operating	<ul> <li>Expanded the vessel fleet with larger and more specialised vessels</li> <li>Secured major long term vessel contracts</li> <li>Continued to upgrade Supply Base facilities in Dampier and Broome</li> <li>Secured long term contracts for the Broome Supply Base supporting for both major developments in the Browse Basin</li> <li>Broadened our international presence</li> <li>Outlook for the Australian and international offshore oil and gas sector remains positive</li> </ul>



### **Key Performance Ratios** Strong earnings growth maintained



Margin

30%

20%

10%

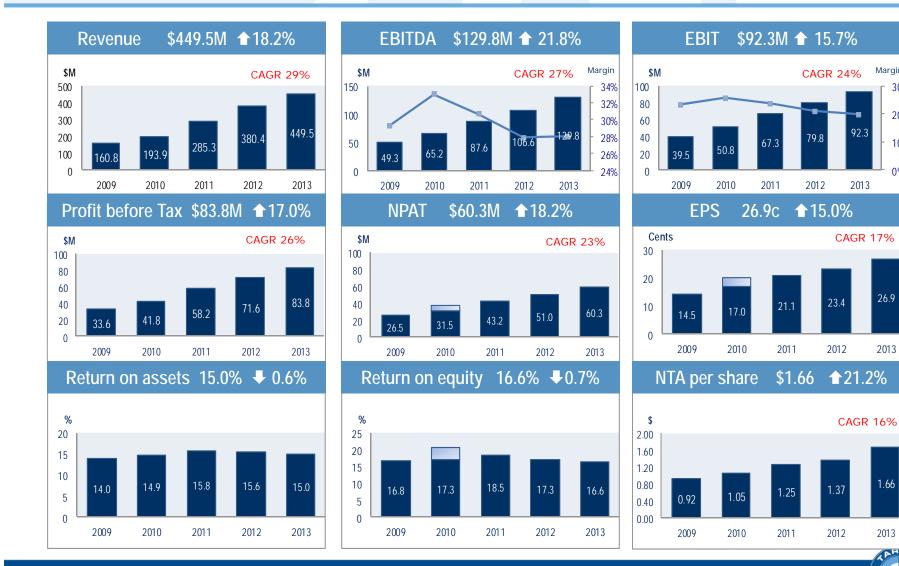
0%

26.9

2013

1.66

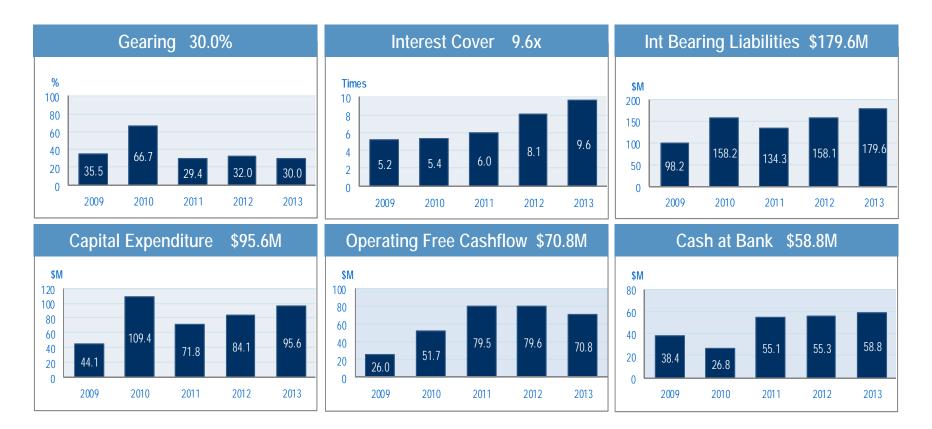
2013 PHG



## **Key Liquidity Ratios**



#### Strong balance sheet provides platform to fund future growth

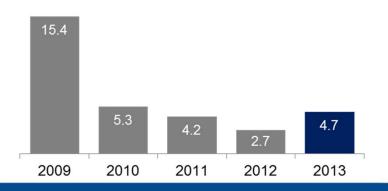


### Safety and Environment



#### Relentless focus on the safety of our people

- Rolled out new Target 365 Safety Strategy
- Significant investment in safety leadership training across the organisation
- Unfortunately TRCF increased to 4.7 in FY2013 despite increased safety focus
- New GM HSEQ appointed June 2013
- MMA remains committed to achieving zero injuries and incidents across the organisation
- Confident new strategy will deliver improved results



#### **Total Recordable Case Frequency**



### Vessels



A challenging second half with lower third quarter utilisation impacting overall result





### **Vessel Operations**



#### **Financial highlights**

- Revenue up 3.0%; EBIT down 15.2%
- Margins and ROA impacted by lower 3<sup>rd</sup> quarter utilisation

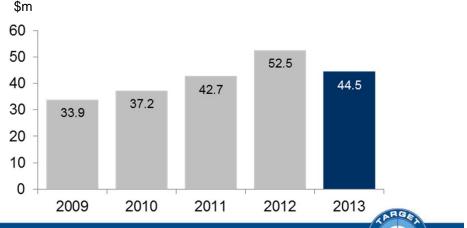
#### **Operational highlights**

- Average utilisation 76.2%
- Lower construction activity and cyclones in 3<sup>rd</sup> quarter impacted overall result
- Continued our fleet expansion strategy:
  - OSVs Mermaid Cove (Jan-13)
  - PSVs Mermaid Inscription (Jan-13), Mermaid Leeuwin (due Nov-13)
- Significant new contracts:
  - Production Support BHPB (\$50m), Santos (\$15m), Woodside extension (2 yrs + option)
  - Construction Subsea 7 (\$100m+); Gorgon: 2 x
     Tug & Barge, Allseas Pipelay, Woodside GWF
  - Exploration Support Santos
- International Operations Continuing to broaden our customer base
- EBA negotiations ongoing
- Tendering a number of large contracts
- Demand for vessel services expected to be stronger in FY14

#### Vessel Financials

	Variance	30 Jun 2013	30 Jun 2012
Revenue	<b>1</b> 3.0%	\$283.7M	\$275.5M
EBITDA	♦ 6.6%	\$68.2M	\$73.0M
EBITDA / Revenue	₹ 2.5%	24.0%	26.5%
EBIT	<b>↓</b> 15.2%	\$44.5M	\$52.5M
EBIT / Revenue	♦ 3.4%	15.7%	19.1%
Segment Assets	<b>1</b> 26.7%	\$397.8M	\$314.0M
ROA (averaged)	♦ 5.3%	12.5%	17.8%

#### **Vessel EBIT**

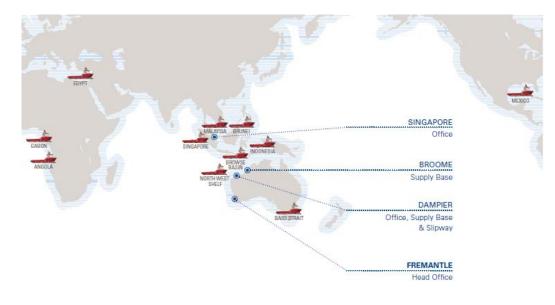


### **International Operations**



# Establishing relationships and experience to support ongoing international growth

- South East Asian vessel market improving
- Vessels working in Malaysia, Myanmar, Indonesia, Thailand, Brunei and Mexico during the year
- Secured term FPSO offtake support contract in Thailand
- Solid long term oil and gas demand forecast for the region
- Whilst still a relatively small percentage of earnings, international expansion is a key strategic growth area for the Company

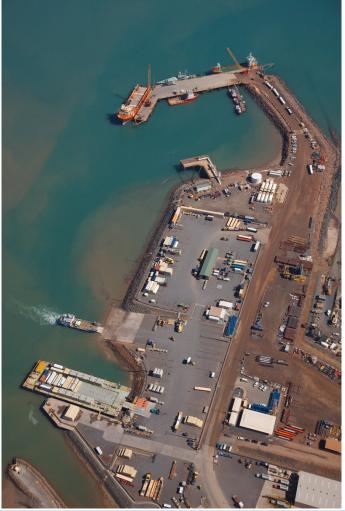




## **Dampier Supply Base**



### Strong earnings growth and return on assets







### **Dampier Supply Base**



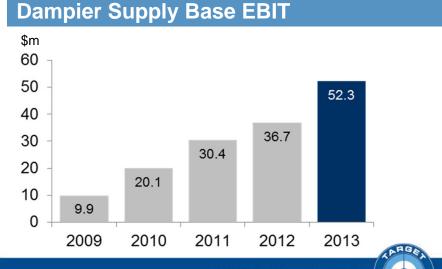
#### **Financial highlights**

- Revenue up 62.3%; EBIT up 42.5%
- Margins remain strong although impacted by rising costs
- Delivering strong ROA (boosted by BMF operation)

#### **Operational highlights**

- Strong demand for services across the base
  - Continued high wharf utilisation
  - Drilling activity remains buoyant with a number of campaigns underway (Chevron, BHPB, Santos)
- Continued to upgrade facilities
- Focus on productivity is beginning to show results
- Mermaid Logistics Base continues to develop with key clients taking footprints within the facility
- BMF operation expected to continue until Dec 2013
- Gorgon cargo volumes expected to reduce over FY2014
- Looking to diversify service offering
- Supply Base expected to remain a strong contributor to earnings and cashflow

Dampier Suppl	y Base Fi	nancials	
	Variance	30 Jun 2013	30 Jun 2012
Revenue	♠ 62.3%	\$150.3M	\$92.6M
EBITDA	<b>1</b> 54.2%	\$64.3M	\$41.7M
EBITDA / Revenue	₹ 2.2%	42.8%	45.0%
EBIT	<b>4</b> 2.5%	\$52.3M	\$36.7M
EBIT / Revenue	<b>↓</b> 4.8%	34.8%	39.6%
Segment Assets	<b>1</b> 4.0%	\$186.2M	\$163.3M
ROA (averaged)	★ 3.1%	29.9%	26.8%



# Dampier Supply Base







### **Dampier Slipway**



#### Strong financial performance from a key strategic asset





### **Dampier Slipway**



#### **Financial highlights**

- Revenue \$24.9m up 0.4%; EBIT \$3.5m up 66.7%
- Improved work planning and cost control
- Margins boosted by a number of large and unique projects
- ROA increased

#### **Operational highlights**

- Strong demand from third party operators
- Secured long term service agreement with 3<sup>rd</sup> party
- Docked 59 vessels including 50 third party vessels (FY12: 54)
- Remains a key strategic asset critical to maintaining performance of MMA's fleet



#### **Financials** 30 Jun 2013 30 Jun 2012 Variance Revenue ● 0.4% \$24.9M \$24.8M EBITDA \$4.2M \$2.7M **1** 55.5% EBITDA / Revenue **6**.0% 16.9% 10.9% EBIT **1** 66.7% \$3.5M \$2.1M EBIT / Revenue ★ 5.6% 14.1% 8.5% Segment Assets \$16.3M \$13.7M **1**9.0% ROA (averaged) ★ 8.0% 23.2% 15.2%

#### **Slipway EBIT** \$m 4 3 3.5 2.9 2 2.1 1 1.0 0.3 0 2009 2010 2011 2012 2013



## **Broome Supply Base**



### Strong financial contribution from Broome Supply Base JV





### Broome Supply Base (operated under joint venture with Toll Holdings Ltd)



#### **Financial highlights**

MMA's 50% share of NPAT - \$3.9m (FY12 \$0.4m)

#### **Operational highlights**

- Supported exploration drilling programs for Conoco Phillips, Total, Shell, Murphy Oil
- Gorgon logistics contract contributed to first half earnings
- Secured long term contract with INPEX to provide supply base services
- Continued to invest in infrastructure to meet demand in the region:
  - New facilities developed for Shell Prelude and INPEX Ichthys Projects
  - Casing yard expanded to cater for increased drilling activity
- Activity levels set to increase as Prelude and Ichthys Projects ramp up over the next 12-18 months



## Market Outlook



# Medium term outlook remains strong with construction of a number of major projects underway

- Construction Support
  - Gorgon (\$52b) construction to continue through FY14 and into FY15 downstream cargo volumes decreasing but major upstream scopes mobilising
  - Wheatstone (\$29b) nearshore works underway, MMA tendered for offshore scopes
  - Ichthys (\$32b) Tendered major offshore subcontracts yet to be awarded
  - Prelude FLNG (\$12b est) Prequalified for offshore scope yet to be tendered

#### Production Support

- Ongoing support of FPSO operations secured long term contracts
- Significant production support tenders submitted and under evaluation
- Exploration / Seismic
  - Chevron, Woodside, BHPB, Apache, Santos, Total, Eni, ExxonMobil, Conoco Phillips conducting drilling programs
  - Ongoing seismic support with Geokinetics internationally
- Risks / Challenges
  - Transition business to increase exposure to production support contracts and take advantage of new project construction activity in Australia and Internationally
  - Negotiation of new marine EBAs



### Summary



- Delivered another year of strong earnings growth in FY13
- Heightened focus on safety across the organisation
- Vessel performance impacted by soft 3<sup>rd</sup> quarter
- Continuing to add to our fleet with larger and more technically sophisticated vessels
- Dampier Supply Base generating strong returns and cashflow
- Slipway performing well and continuing to add value to vessel operations
- Broome Supply Base JV making a meaningful contribution to earnings with activity ramping up in the region
- Expanding our international strategy
- Strong Balance Sheet with relatively low gearing
- Strong construction activity continues in the region but Gorgon demand transitioning
- Outlook remains positive based on demand for vessel services in the region

### For further information contact

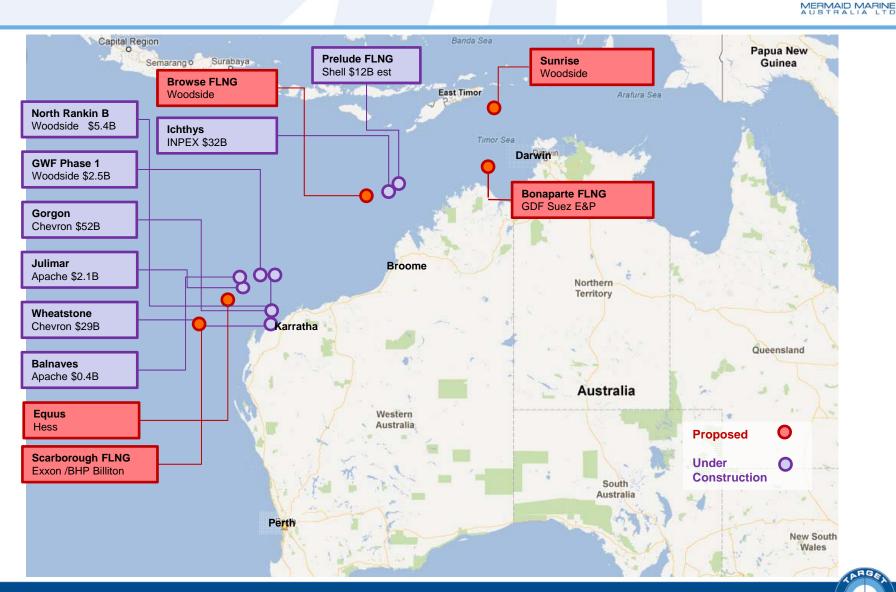


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### Northern Australian Oil and Gas Construction Projects





# **Vessel Listing**



Vessel	Name	Flag	Туре	Year	Bollard Pull	LOA	BHP	Berths
MERMAID	LEVEQUE	SINGAPORE	PSV/MULTI PURPOSE	2010	-	75	4100	40
MERMAID	INSCRIPTION	SINGAPORE	PSV/MULTI PURPOSE	2013	-	87	6500	48
MERMAID	VIGILANCE	SINGAPORE	PSV/MULTI PURPOSE	2009	-	70	4000	50
MERMAID	DISCOVERY	SINGAPORE	AHTS/MULTI PURPOSE	2007	65	57	5500	65
MERMAID	VANQUISH	SINGAPORE	AHTS	2007	64	59	5150	42
MERMAID	VANTAGE	SINGAPORE	AHTS	2009	67	59	5150	42
MERMAID	VISION	SINGAPORE	AHTS	2009	105	68	8000	32
MERMAID	VOYAGER	AUSTRALIA	AHTS	2009	67	59	5150	42
MERMAID	CARVER	AUSTRALIA	AHT, AZIMUTH, OSV	2001	44	32	3500	14
MERMAID	COVE	AUSTRALIA	AHT, AZIMUTH, OSV	2013	70	52	5400	22
MERMAID	ENDEAVOUR	AUSTRALIA	AHT, AZIMUTH, OSV	1995	48	35	4000	12
MERMAID	SOUND	AUSTRALIA	AHT, AZIMUTH, OSV	2007	70	50	5400	22
MERMAID	STORM	AUSTRALIA	AHT, AZIMUTH, OSV	1994	48	34	4000	18
MERMAID	STRAIT	AUSTRALIA	AHT, AZIMUTH, OSV	2012	70	52	5400	22
MERMAID	GUARDIAN	AUSTRALIA	AHT, OSV	2005	50	40	4000	18
MERMAID	PROVIDER	AUSTRALIA	AHT, OSV	1999	50	45	4000	12
MERMAID	SENTINEL	AUSTRALIA	AHT, OSV	2006	50	40	4000	20





# Vessel Listing (continued)

Vessel	Name	Flag	Туре	Year	Bollard Pull	LOA	BHP	Berths
MERMAID	SUPPORTER	AUSTRALIA	AHT, OSV	2001	65	48	4800	24
MERMAID	RANGER	SINGAPORE	AHT	2007	50	40	4000	20
MERMAID	RELIANCE	SINGAPORE	AHT	2010	69	50	5150	36
MERMAID	RESOLUTION	SINGAPORE	AHT	2010	69	50	5150	36
MERMAID	INVESTIGATOR	AUSTRALIA	SURVEY, DP, MULTI PURPOSE	2006	30	54	3619	42
MERMAID	SEARCHER	AUSTRALIA	SURVEY, SUPPLY, MULTI PURPOSE	2008	34	54	3200	36
MERMAID	ACHIEVER	TUVALU	STANDBY, SURVEY, SUPPLY	1982	-	40	1619	34
MERMAID	SPIRIT	AUSTRALIA	ACCOMODATION VESSEL, SURVEY	1998	-	30	1099	32
MERMAID	ARROW	AUSTRALIA	FAST RESPONSE CREW VESSEL	2009*	-	20	1080	5
MERMAID	RESOURCE	AUSTRALIA	FAST RESPONSE CREW VESSEL	1996	-	27	2600	6
MERMAID	CHIEFTAN	AUSTRALIA	HARBOUR TUG	1970	18	20	1280	5
MERMAID	COMMANDO	AUSTRALIA	HARBOUR TUG	1981	15	20	1280	-
MERMAID	TITAN	AUSTRALIA	HARBOUR TUG	1983	9	14	800	3
MERMAID	CONSTRUCTOR	AUSTRALIA	BARGE	2003	-	76	-	-
MERMAID	REGENT	AUSTRALIA	BARGE	2010	-	76	-	-
MERMAID	ESPERANCE	SINGAPORE	BARGE	2010	-	76	-	-





## Vessel Listing – Chartered Vessels

Vessel	Name	Flag	Туре	Year	Bollard Pull	LOA	BHP	Berths
JMC	3010	SINGAPORE	BARGE	2012	-	92	-	-
BIBBY	RENAISSANCE	BARBADOS	ACCOMMODATION BARGE	1991	-	-	-	660
SEALINK	PACIFIC 287	MALAYSIA	BARGE	2004	-	82	-	-
TOLL	SANDFLY	SINGAPORE	LANDING CRAFT	2010		54	900	12
DANA	CRUZ	USA	SHALLOW DRAFT TUG	2010	14	28	1800	6
BHAGWAN	RENEGADE	NETHERLANDS	MULTICAT	2010	45	31	4000	5
BRITOIL	121	SINGAPORE	AHT	2011	160	59	12240	48
MISS	HANNAH	USA	CARGO BARGE	2012	-	122	-	-



# **Glossary of Terms**



AHT	Anchor Handling Tug
AHTS	Anchor Handling Tug Supply Vessel
BMF	Burrup Materials Facility
EBA	Enterprise Bargaining Agreement
EBIT	Earnings before Interest and Tax
EBITDA	Earnings before Interest, Tax, Depreciation and Amortisation
EPS	Earnings per Share
FLNG	Floating Liquefied Natural Gas
FPSO	Floating Production, Storage and Offloading
FY	Financial Year
GWF	Greater Western Flank
HSEQ	Health, Safety, Environment and Quality

JV	Joint Venture
LNG	Liquefied Natural Gas
MLB	Mermaid Logistics Base
NPAT	Net Profit after Tax
NTA	Net Tangible Assets
NWS	North West Shelf
OSV	Offshore Supply Vessel
PSV	Platform Supply Vessel
PSV ROA	
	Platform Supply Vessel
	Platform Supply Vessel



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