

CANACCORD GENUITY
INVESTOR DAY

15 JUNE 2022



ABOUT MMA



MMA SPECIALISES IN PROVIDING HIGH-SPECIFICATION VESSELS AND A COMPREHENSIVE SUITE OF MARINE AND SUBSEA SERVICES TO THE OFFSHORE ENERGY SECTOR AND WIDER MARITIME INDUSTRIES



VESSEL SERVICES

- 17 offshore vessels
- · AHT, AHTS, PSV and MPSV assets
- Offtake, supply, construction, seismic, survey, tug and barge, anchor handling and towing, accommodation, dive and ROV, installation and IMR support services
- · Supporting offshore marine, renewables and subsea projects



SUBSEA SERVICES

- Survey, geophysical and geotechnical, engineering, commercial diving, ROV, subsea stabilisation and MAT services
- Managed by in-house project management and delivery expertise
- Able to leverage MMA's full capability in a single client-facing solution.

PROJECT LOGISTICS

- Complex marine and vessel spreads, logistics to remote greenfield sites, integrated marine logistics, marine transportation services and onshore construction support
- Support for the onshore, nearshore and offshore construction markets

OUR LOCATIONS



OUR MARKETS



Renewables



Decommissioning



Government & Defence

OUR STRATEGY



TRANSFORMING THE WAY MARINE SERVICES ARE DELIVERED

Maximise Core Business



Grow New Markets



Extend Service Offering













Vessels

Subsea

Offshore Wind

Decommissioning

Marine Expertise

Integrated Services







Defence

New Marine

Markets



Partnerships & Collaborations

Project Logistics

Engineering

Innovation

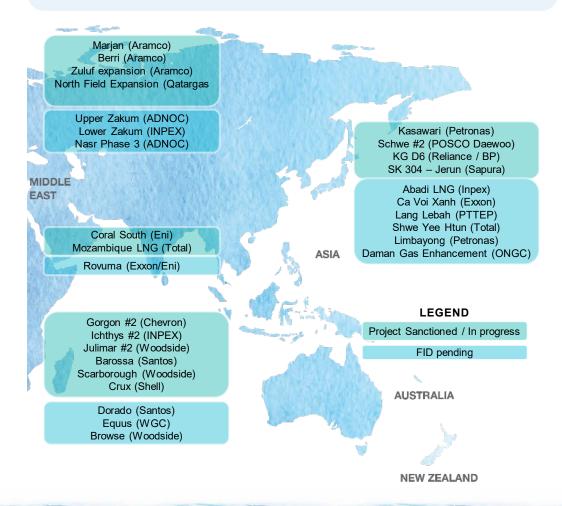
Sustainability Objectives

OIL & GAS

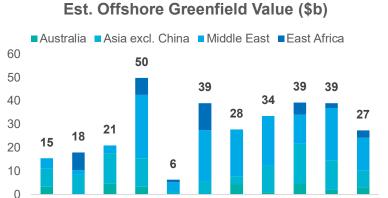


STRONG PIPELINE OF PROJECTS IN MMA'S OPERATING REGIONS

KEY PROJECTS



OFFSHORE O&G GREENFIELD SANCTIONING



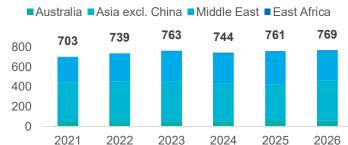
2016 2017 2018 2019 2020 2021 2022 2023 2024 2025 2026

Continent	Est. Sanctioning value 2022-2026 (US\$b)
Australia / NZ	15
Asia excl. China	52
Middle East	90
East Africa	10
	167

Source: Rystad Greenfield Sanctioning Database

O&G VESSEL DEMAND FORECAST

Est. O&G Vessel Years



Source: Rystad Offshore Vessel Database

Old Rooms Resourch, May 2022



The OSV sector has taken further steps forward in 2022 so far, amidst a high energy price environment, firming rig demand and a continued pick up in offshore field activity.

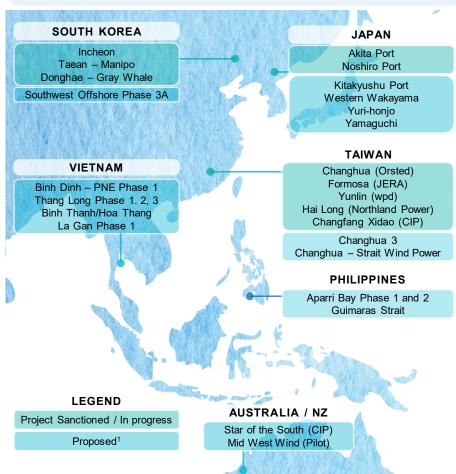
Clarksons Research, May 2022

RENEWABLES



EXPONENTIAL GROWTH IN OFFSHORE WIND DEVELOPMENTS IN ASIA PACIFIC REGION

KEY PROJECTS



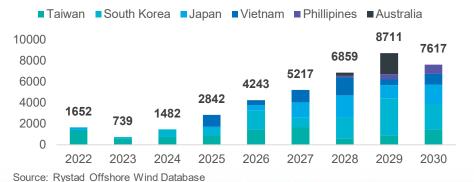
APAC OFFSHORE WIND PROJECTS (2022 - 2026)

Country	Proposed Projects	Projects Approved	Total Wind Farm Capacity (MW)	Total No. of Turbines	Est. Capex (US\$b)
Australia	2	0	2,300	212	5.7
Japan	17	4	5,385	645	12.6
Philippines	3	0	1,200	120	2.8
South Korea	21	13	8,864	1134	31.2
Taiwan	6	8	5,902	664	18.2
Vietnam ²	8	0	5,116	518	10.8
	•	•		•	04.2

81.3

APAC OFFSHORE WIND CAPACITY GROWTH FORECAST

Est. Capacity additions (MWac)



Global annual offshore wind capex forecast to surpass \$100 billion by 2030.

Rystad Energy



¹ Proposed refers to wind farm projects in application or concept stage

² Excludes intertidal projects

BALANCE SHEET REPAIR COMPLETE



POST VESSEL SALES, NET DEBT IS ~\$60M ON \$330M OF ASSETS AND EARNINGS MOMENTUM

BALANCE SHEET

- Net debt to reduce from A\$190m in June-20 to A\$40m post vessel sales and Batam divestment¹
 - \$170m of Gross debt reduction (including \$80m equity raise)
- Cash balance maintained through COVID-19 trading trough
- Positive free cash flow above \$25m EBITDA (excluding impact of working capital movements and growth CAPEX)

ASSET SALES

- Vessel sales program essentially completed at book value
 - 1 x vessel left to divest (WDV ~ A\$1.5m)
- US\$15m Batam sale contracted to complete by Dec 2022
- Balance Sheet repair and non-core asset sales expected to complete this calendar year providing a strong platform for growth

DEBT METRICS

Gross and Net Debt1



¹ Proforma Dec-21 Net debt with impact of vessel sales and Batam sale; Dec-21 Cash Balance \$65.3m; excludes AASB-16 Leases

INVESTMENT PROPOSITION



GROWTH IN ALL KEY MARKETS WITH LATENT OPERATING LEVERAGE TO DRIVE EARNINGS GROWTH

KEY MARKETS

OFFSHORE WIND

- Key component of the future energy mix
- Significant growth forecast in our key operating regions (3,000+ turbines to be installed)
- Highly vessel intensive activity



OIL & GAS

- Significant investment required to replace depleting reserves, heightened sovereign energy security
- COVID-19 delayed work scopes and new project FIDs to drive increase in future activity
- Significant decommissioning works required in region



GOVERNMENT & DEFENCE

- New offshore survey scopes coming to market
- Infrastructure spend increasing
- Marine logistics security





VESSELS

- Leverage latent capacity in current fleet (H1 22 66%)
- Utilisation and rate increases to drive growth in earnings
- Increase third party vessels as market improves



SUBSEA SERVICES / PROJECT LOGISTICS

- Volume and rate increases with minimal additional capital
- Leverage Taiwan JV platform



INTEGRATED SERVICES

Capture increased margins

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