MMA OFFSHORE LIMITED HALF YEAR RESULTS

31 DECEMBER 2018



MACGREGOR

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H1 FY2019 HIGHLIGHTS

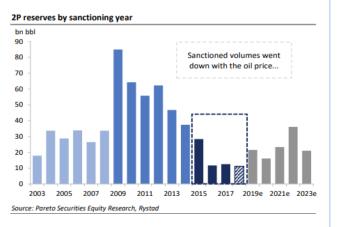




MACRO CONDITIONS

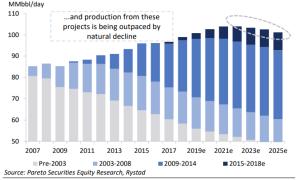
Recent volatility in the oil price has impacted sentiment however longer term fundamentals for a recovery in demand for offshore services remain sound

SANCTIONED VOLUMES WENT DOWN WITH THE 2014 OIL PRICE CRASH

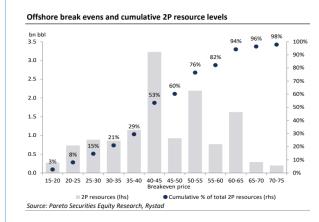


SANCTIONING NEEDED TO OFFSET DEPLETING PRODUCTION CAPACITY





94% OF OFFSHORE 2P RESERVES PROFITABLE AT US\$60-65/BBL BRENT



The fact that the world would need to invest heavily in oil, almost irrespective of how the global energy system evolves over the next 20 years is something which I don't think is well understood today"

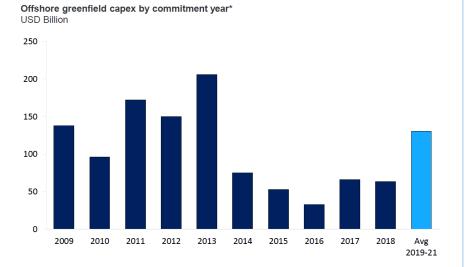
Spencer Dale, BP Chief Economist, Feb 2019



MACRO CONDITIONS

Despite short term volatility, key market analyst forecasting solid growth in offshore capex driven by new project approvals

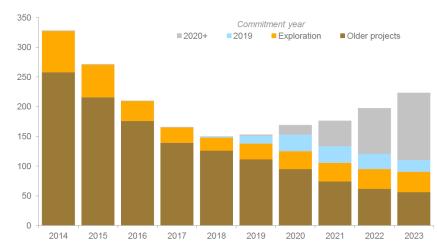
COMMITTED OFFSHORE CAPEX SET FOR SOLID COMEBACK STORY



Source: Rystad Energy, Feb 2019

TURNAROUND IN 2019 WITH MORE MEANINGFUL GROWTH EXPECTED FROM 2020

Offshore spending (capex) per year, split by timing of capex commitment $\ensuremath{\mathsf{Million}}$ USD



Source: Rystad Energy, Feb 2019



SAFETY LEADERSHIP

MMA WINS INTERNATIONAL MARINE CONTRACTORS ASSOCIATION GLOBAL SAFETY AWARD FOR 2018

SAFETY CULTURE

Target 365 producing sustainable improvements in safety culture

CRITICAL CONTROLS

Refreshed and relaunched our critical controls

IMCA

Contributor and winner of Global Safety Award

SAFER TOGETHER

Active member of WA/NT safety initiative

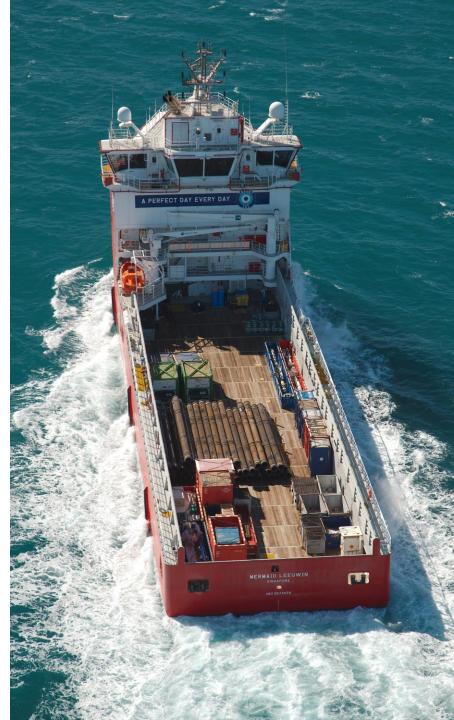


EVERY DAY











H1 OPERATIONAL HIGHLIGHTS



UTILISATION



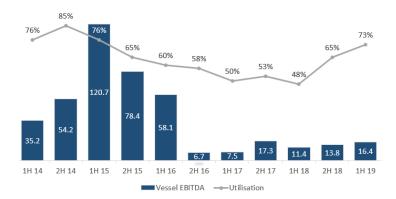
 Utilisation steadily improving as activity levels increase



Rates stabilised but yet to see
any broad based increases

KEY PROJECTS

- Conoco Phillips Bayu Undan drilling and shutdown support (5 vessels; completed Dec-18)
- Subsea 7 GWF2 Tug & Barge project
- 6 vessels on long term production support contracts in Australia; 3 in Saudi Arabia
- Production support contract in Bass Strait



H1 OPERATIONAL HIGHLIGHTS



- MMA Prestige and MMA Pinnacle supported a number of complex project scopes in South East Asia
 - ✓ Well Intervention
 - ✓ Umbilical Installation
 - ✓ Inspection, Maintenance, Repair
- Long term contract with iTech/Subsea 7
- Lead contractor on project scope in Bangladesh

EXPANDING CAPABILITY IN MAINTENANCE AND WALK TO WORK (W2W) OPERATIONS

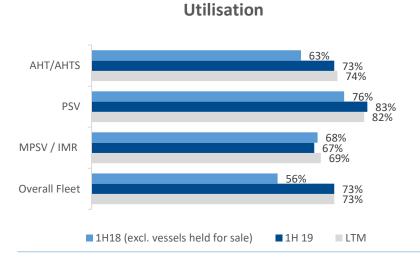
- MMA Privilege continues on long term Accommodation Support and W2W contract in Côte d'Ivoire since 2016
- MWV Falcon (Chartered vessel) currently on W2W contract in India
- MMA Pride currently on W2W contract in Brunei
- Secured new W2W contract in Australia for H2

OUTLOOK

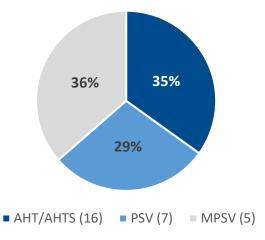


Seeing increased activity across all of our operating regions but no material improvement in rates

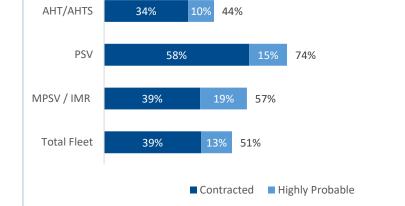
KEY FLEET METRICS



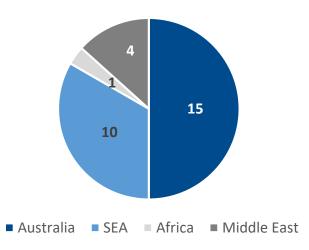
Fleet Breakdown (% of Book Value)







Regional Fleet Breakdown

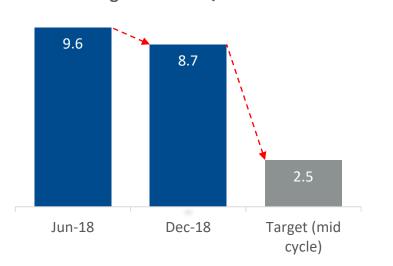




BALANCE SHEET

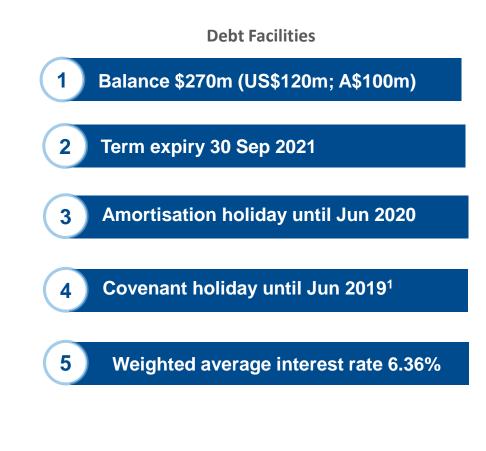
MMA Target Net Debt / EBITDA

MMA is focused on improving our key debt metric (Net Debt / EBITDA). Covenants resume from 30 June 2019.



Valuation of Assets

- \$13.1m non-cash impairment for 1H 2019 (2.6% of Fleet book value)
- Based on independent market valuation less cost of disposal
- Valuations remain volatile in the short term; pcp was a postive \$8.4m
- Non core asset sale process already completed





STRATEGY THROUGH THE DOWNTURN

REPOSITIONED FOR GROWTH



RATIONALISE AND STABILISE

- Non core assets sold
- Reduced exposure to commoditised market
- Restructured debt
- Strengthened Balance Sheet
- Reduced costs



- Operational excellence
- Safety leadership
- Asset reliability
- Tailored marine solutions
- Expertise and innovation



- Higher margin segments
- Technically advanced assets
- Subsea
- Walk to Work
- Project logistics
- M&A



STRATEGY UPDATE



BUILDING OUR REPUTATION

Schlumberger (well intervention) Shelf Subsea/Technip (umbilical installation iTech/Subsea 7 (IMR)

LEAD CONTRACTOR

Direct enquiries for subsea services increasing Starting to take lead contractor role on select projects

EXPANDING SERVICE OFFERING

Packaged services New clients New markets



Strategic Third Party Charters

STRATEGY

Leverage MMA's in-house marine capability to manage third party vessels stranded in shipyards or with banks as a result of the downturn

> **TARGETING** High quality or unique assets

CURRENT CHARTERS 2 vessels currently on bareboat charter

MMA RESPONDER PSV

Recently commenced a new contract in Bass Strait following a successful project with ConocoPhillips

MWV FALCON

200 person accommodation support and Walk to Work vessel on contract in India

FURTHER OPPORTUNITIES

Continuing to seek further charter opportunities as part as this strategy



STRATEGY

Leverage MMA's Australian LNG project logistics experience to support projects globally

POSITIVE OUTLOOK

For mega LNG projects (East Africa) and global oil and gas

POSITIVE ROA IMPACT

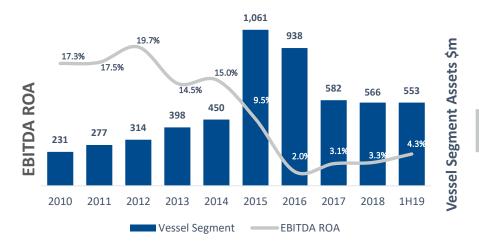
Due to vessel chartering model

ONSHORE FACILITIES

Leverage MMA's onshore facilities in South East Asia

INCREASING OUR RETURN ON ASSETS

Increasing ROA is our primary focus which will also improve our debt metrics



EBITDA Return on Assets

Notes

¹ EBITDA figures are Vessel Segment EBITDA less unallocated corporate overhead adjusting for major one-off projects in 2014 and 2015

² FY14 asset base and EBITDA is based on pre Jaya acquisition numbers (Jaya transaction completed on 4 June 2014)

³ 1H19 ROA based on LTM EBITDA





SUMMARY

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Market is volatile but fundamentals remain sound for a recovery



Our clients are now generating cash at predownturn levels



Project FIDs are increasing



MMA is focused on growth and capitalising on opportunities in the current cycle

Increasing our return on assets and debt metrics is a key priority

73% utilisation for H1

67% Increase in EBITDA on pcp

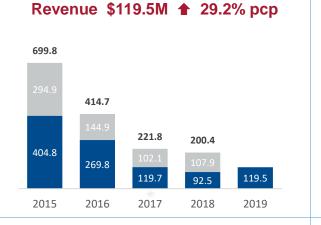


OFESHORE

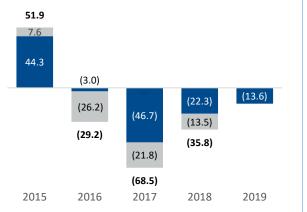
We confirm our previous guidance of full year operating EBITDA in the order of \$27m

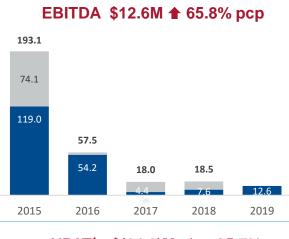


# **PROFIT AND LOSS**



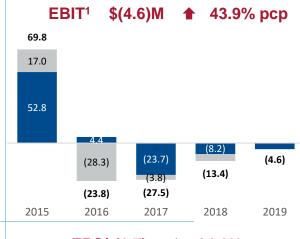
PBT<sup>1</sup> \$(13.6)M **1** 39.0% pcp



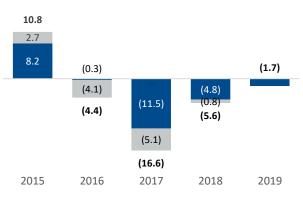








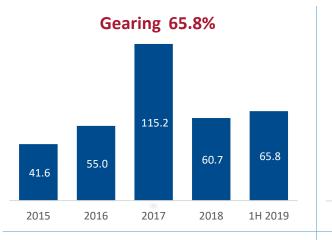
EPS<sup>1</sup> (1.7)c **1** 64.6%





<sup>1</sup> EBIT, PBT, NPAT and EPS are all shown pre-impairment All charts exclude the impact of discontinued operations

# **BALANCE SHEET**

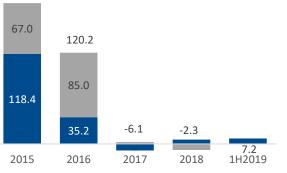


### Capital Expenditure \$5.7M

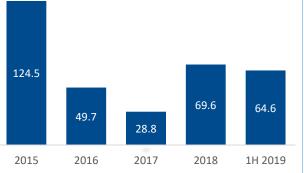


**Operating Cash flow \$7.2M** 

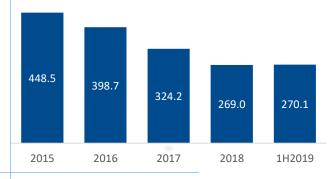
185.4



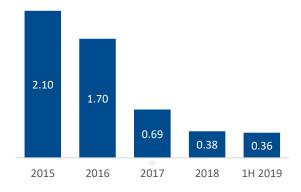
### Cash at Bank \$64.6M



### **Int Bearing Liabilities \$270M**



### NTA per share \$0.36

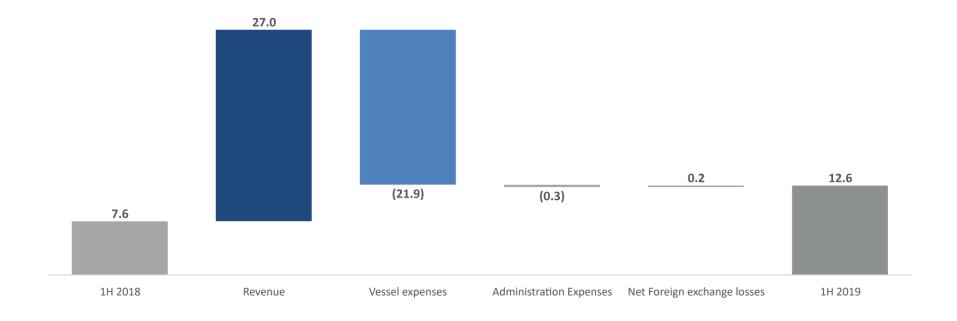


1H2019 excludes \$7.3m Capex for prior year expenditure



### **EBITDA BRIDGE**

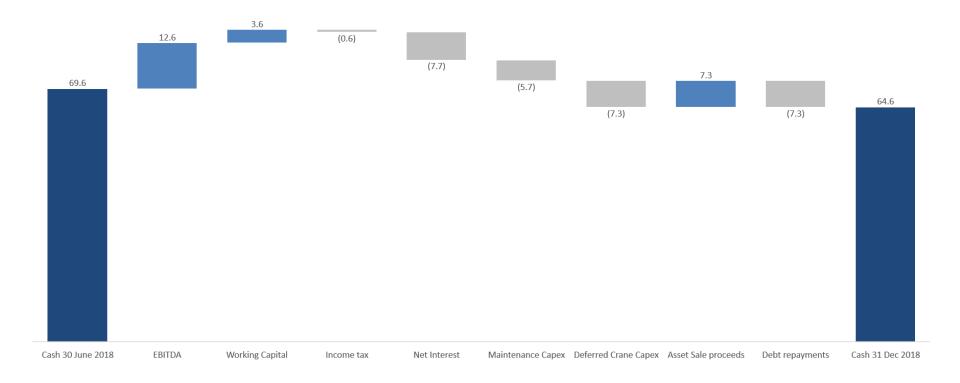
**EBITDA** increase of \$5.0m on **PCP** as a result of increased revenue and improved margins





### **CASH BRIDGE**

Cash positive for the half year excluding the \$7.3 million deferred capex payment



Note: Capex included a \$7.3m payment for a crane which was purchased on a deferred payment arrangement in 2016



# **FINANCIAL SUMMARY**

|                                              | 6 MONTHS ENDED<br>31 DEC 18 | 6 MONTHS ENDED<br>31 DEC 17 | VARIANCE PCP<br>\$ | VARIANCE PCP<br>%         |
|----------------------------------------------|-----------------------------|-----------------------------|--------------------|---------------------------|
| Revenue                                      | \$119.5M                    | \$92.5M                     |                    | <b>1</b> 29.2%            |
| EBITDA                                       | \$12.6M                     | \$7.6M                      | ★ \$5.0M           | <ul><li>▲ 65.8%</li></ul> |
| Depreciation                                 | \$(17.2)M                   | \$(15.8)M                   | ★ \$1.4M           | <b>↑</b> 8.9%             |
| EBIT (Normalised) <sup>1</sup>               | \$(4.6)M                    | \$(8.2)M                    | ★ \$3.6M           | <b>↑</b> 43.9%            |
| (Impairment of Assets) / Impairment reversal | \$(13.1)M                   | \$8.4M                      |                    | n/a                       |
| Net Finance Costs                            | \$(8.9)M                    | \$(14.2)M                   | <b>↓</b> \$5.3M    | ➡ 37.3%                   |
| Loss before Tax                              | \$(26.7)M                   | \$(13.9)M                   | <b>↓</b> \$12.8M   | n/a                       |
| Tax expense                                  | \$(1.0)M                    | \$(0.4)m                    | ★ \$0.6M           | n/a                       |
| Reported Net Loss after Tax                  | \$(27.7)M                   | \$(14.3)M                   | <b>↓</b> \$13.4M   | n/a                       |
| Net Loss after Tax (Normalised) <sup>2</sup> | \$(14.6)M                   | \$(22.7)M                   | <b>↑</b> \$8.1M    | <ul><li>▲ 35.7%</li></ul> |

<sup>1</sup> EBIT (Normalised) and Net Loss after Tax (Normalised) are shown without the impact of the Impairment Charge / Impairment Reversal



### **GLOSSARY**

MMA

OFFSHORE

| 1                  |                                                                                                                                                                                                                                                                                                                                                                                           |
|--------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 2P                 | Proved and probable                                                                                                                                                                                                                                                                                                                                                                       |
| АНТ                | Anchor Handling Tug                                                                                                                                                                                                                                                                                                                                                                       |
| AHTS               | Anchor Handling Tug Supply                                                                                                                                                                                                                                                                                                                                                                |
| BBL                | Barrel                                                                                                                                                                                                                                                                                                                                                                                    |
| Сарех              | Capital expenditure                                                                                                                                                                                                                                                                                                                                                                       |
| EBIT               | Earnings before interest and tax                                                                                                                                                                                                                                                                                                                                                          |
| EBITDA             | Earnings before interest, tax, depreciation and amortisation                                                                                                                                                                                                                                                                                                                              |
| EPS                | Earnings per share                                                                                                                                                                                                                                                                                                                                                                        |
| GWF2               | Greater Western Flank 2                                                                                                                                                                                                                                                                                                                                                                   |
| IMCA               | International Marine Contractors Association                                                                                                                                                                                                                                                                                                                                              |
| IMR                | Inspection Maintenance Repair                                                                                                                                                                                                                                                                                                                                                             |
| LNG                | Liquified natural gas                                                                                                                                                                                                                                                                                                                                                                     |
| LTM                | Last 12 months                                                                                                                                                                                                                                                                                                                                                                            |
| MPSV               | Multi-purpose support vessel                                                                                                                                                                                                                                                                                                                                                              |
| M&A                | Mergers and acquisitions                                                                                                                                                                                                                                                                                                                                                                  |
| NPAT               | Net profit after tax                                                                                                                                                                                                                                                                                                                                                                      |
| NTA                | Net tangible assets                                                                                                                                                                                                                                                                                                                                                                       |
| РВТ                | Profit before tax                                                                                                                                                                                                                                                                                                                                                                         |
| РСР                | Previous corresponding period                                                                                                                                                                                                                                                                                                                                                             |
| ROA                | Return on Assets                                                                                                                                                                                                                                                                                                                                                                          |
| SEA                | South East Asia                                                                                                                                                                                                                                                                                                                                                                           |
| TRCF               | Total recordable case frequency                                                                                                                                                                                                                                                                                                                                                           |
| W2W / Walk to Work | A Walk to Work vessel is fitted with an active heave compensated gangway which enables personnel to transfer safely from the vessel to an offshore platform or production facility. W2W vessels usually have a larger accommodation capacity and are used as a cost effective offshore access solution to support maintenance and construction in the oil and gas and windfarm industries |



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